

SMS Cost Model Demonstrator v1.0

1. Model Structure

The model consists of two basic parts - the model input and the model output.

The model input part consists of a group of Excel sheets that require the user to provide information. This information includes such parameters as inflation, daily rates for the different kinds of staff, overhead rates, etc.

The model output part consists of a group of Excel sheets that represent the results of the model calculations. These results include costs, for example training costs or Infrastructure costs.

1.1. Model Input

In this model demonstrator the model input is represented by three sheets: Global Variables, ISO-I and ISO-O.

The Global Variables requires the user to input the following general financial parameters: daily rates for different types of staff, overhead rate, annual effort cost increase, inflation rate, weighted average cost of capital. Detailed definitions of all these parameters is given in the model documentation.

To facilitate data collection and cost estimation the SMS is broken down into procedures. For the purposes of this demonstrator only the Investigation of Safety Occurrence (ISO) procedure is presented. Each procedure is further broken down into pairs: the procedure implementation (in our case this is ISO-I) and procedure operation (ISO-O).

The implementation subpart of each procedure concerns costs which an organisation should consider during the initial deployment of the procedure. The implementation of each procedure is considered to be a one-off work. On the other hand, the operation subpart comes into play once the procedure is well established into the organisation. Generally it is considered to be a repeatable process extending throughout the procedure lifetime.

Each of these subparts is further divided into steps and each step into actions. For example, the procedure implementation is divided into: Procedure Design, Procedure Coordination, Procedure Approval and Procedure Initiation. The procedure operation consists of Procedure execution, Procedure Output Approval and Procedure Completion. For each of these subparts, specific actions are defined. For example the Procedure coordination contains the following actions: Internal coordination and Coordination with National Supervisory Authority (NSA). Actions are usually procedure specific, and even though some standard actions are provided in the model, user input is required to supply a full set of actions to the model.

In each procedure four major groups of cost factors have been identified: Human effort, Training, Infrastructure and Equipment and Non - Effort Elements. Let's take a look at these:

Human Effort

The Human Effort table consists, on the left side, of a list of actions relevant for each procedure step. User is required to complement or replace the standard actions provided considering the specifics of its own organization. On the right hand side the user is required to provide the human effort spent on each action, considering the relevant type of participating staff. For the internal effort mandays should be provided. For the external effort, the user has the flexible choice between mandays or amount (euros), depending on what data is available. The drop-down menu on the table header should be used, to indicate what kind of data is provided.

Training

The Training section consists of four tables : Training courses, Training infrastructure, mission costs and other Non-effort elements.

The Training courses table requires input on human effort spent on procedure training, considering the different types of staff. Courses names, courses duration and number of trainees/trainers for each course should be provided. Like in the previous section, the user is provided for the external training, to have both human effort or fee as an input. The user is required to provide the correct measure using the dropdown menu.

In Training infrastructure the name of each infrastructure element has to be provided. Additional required parameters are gross balance value, expected operating life and percentage for SMS purposes. Explanations on each is given in the model documents.

In the Mission costs table, the same list of courses as in the Training courses table is provided. The required input consists of the course duration, number of trainees, training material per person as well as the mission costs per day. Distinction is made between missions at home and missions abroad, as the related expenses could be very different.

In the last training table additional elements not related to these mentioned above are provided. Training materials are normally listed in this table. The single price, quantity and frequency of use are the required parameters.

Infrastructure and Equipment

The Infrastructure and Equipment tables lists all infrastructure elements or equipment required except those needed for training purposes. The infrastructure and equipment needed for training purposes is included in the Training section. Again the gross balance value, expected operating life and percentage used for SMS purposes shall be provided. The equipment which is most frequently present in this table is usually "Standard office equipment".

Non - Effort Elements

This table includes all expenses that have not been listed in the sections above. The cost per hour, quantity and frequency are the parameters on the basis of which calculations are made.

1.2. Model Output

The model output consists of a number of sheets, each providing details about different types of expenses.

R - Human Effort - summary result sheet on the human effort spent.

R - Training - summary sheet on the training costs.

R - Infrastructure and Equipment - Summary sheet on the expenses related to infrastructure.

R - Non-effort elements. Summary sheet on all non-effort elements.

The ***Summary*** and ***Charts*** sheets provide generalised results in numerical and graphical form.

User is not required to provide any information in the model output part with the exception of the R-Infrastructure and Equipment page, where the user must choose between two methods of calculation: the accounting method and the averages method. For more details on the methods of calculation, please consult the model documentation. The Update Data button is used to force model calculations, but it has been disabled for the purpose of this demonstration.

Provide various information on a number of parameters that make the basis for model staff, mandays spent on particular type of activity etc.

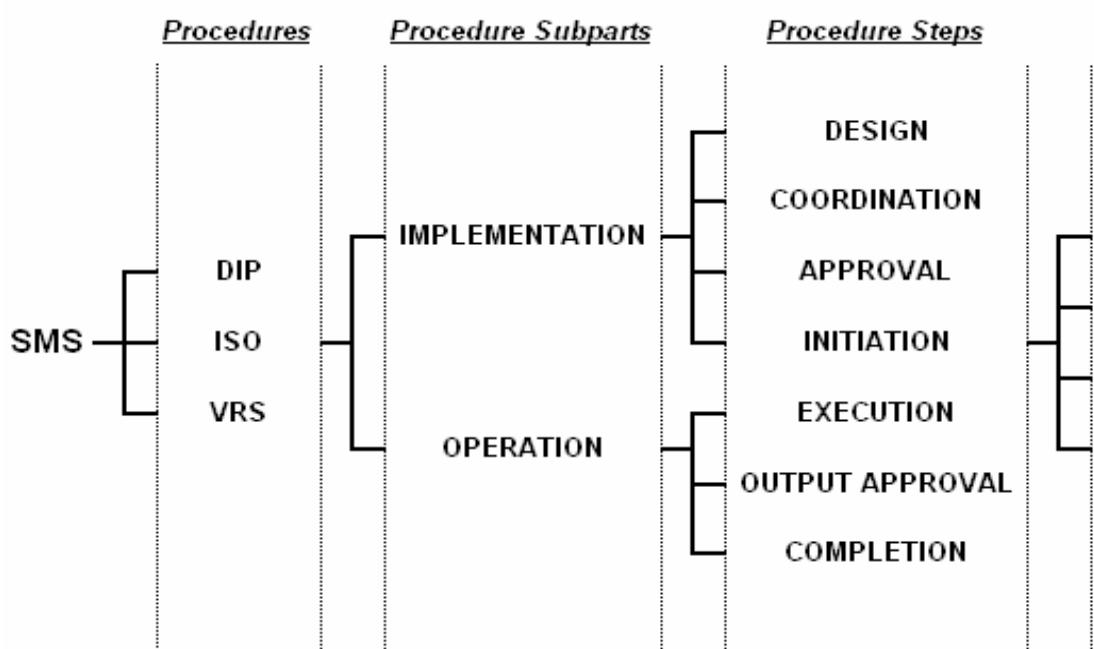
of the model calculations. Each output sheet is designed to give a detailed insight into

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separate
currencies
procedure

	[mandays]	[mandays]	[mandays]	[mandays]	[mandays]
Total Human Effort (single operation)	12,125	2,5	2,25	6	1,25
Number of operation per year	10	10	10	10	10
Grand Total Human Effort	121,25	25	22,5	60	12,5



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Human Effort

Internal					
SAF	OPS	ENG	MAN	ANC	AD
[mandays]	[mandays]	[mandays]	[mandays]	[mandays]	[mandays]

Procedure Design

Review applicable regulatory

1 5

requirements

Review guidance material and

2 7

available best practices

Review existing in-house

Training

Training courses

course duration	SAF		OPS	
	trainees [number]	total [mandays]	trainees [number]	total [mandays]
1 ESARR 2 training	<number>	<number>	0	<number>
2 Occurrence investigation course - SAF	5	12	60	<number>
3 Occurrence investigation course - OPS/INT	0,25	<number>	0	400
4 Occurrence analysis methods - SAF	0,5	12	6	<number>

Internal	No of courses [number]	Trainees [number]	External	
			trainees [number]	total [mandays]
1	<number>	<number>	<number>	<number>
2	20	2	<number>	<number>
3	20	2	<number>	<number>

Training infrastructure

Gross balance value [amount]	Expected operating life [years]	Quantity (% for SMS purposes) [%]	(
1 379 €	15	2,78%	
2 8 510 €	5	2,78%	
3 39 390 194 €	40	0,08%	40

Training cost - missions

total course(s) duration	abroad			
	trainees [number]	accum. mission duration [mandays]	mission cost [per day]	travel cost [person]
[days]				
1 ESARR 2 training	0			
2 Occurrence investigation course - SAF	10	2	20	35
3 Occurrence investigation course - OPS/INT		0		

Infrastructure and Equipment

Gross balance value [amount]	Expected operating life [years]	Quantity (% for SMS purposes) [%]	(
38 499 €	5	100,00%	4
7 600 €	3	100,00%	3
0	0		
0	0		

Non-Effort Elements

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the made.

Non-Effort Elements				
	Single price	Quantity	Frequency per implementation	Total
	[an]	[u]	[u]	[an]
1	Note			
2	Note			

ent types

9	Grand Total Human Effort	94	40	40	13,20
10	R-Average Rate [per day]	250 €	230 €	150 €	300
11	OH-Overhead [%]	20,00 %	20,00 %	20,00 %	20,00 %
12	Rate for estimations	300,00 €	276,00 €	180,00 €	360,00
13	Total Human Effort Costs	28 200 €	11 040 €	7 200 €	4 770

MODEL OUTPUT

ISO-I / ISO-O / R - Human effort / R - Training / R - Infrastructure & Equipment

Ready

graphical
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methods of
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button is
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1	A	B	C	D	E	M	N
SMS Investment Costs for Equipment and Infrastructure							
2	Update Data			<input checked="" type="radio"/> Accounting Method	<input type="radio"/> Average Method		
3							
4							
5							
6	Procedure	Acquisition costs - A	Expected operating life - L	Average time for SMS purposes - S_{II}/H_d	Y		
7	[List of equipment]	[amount]	[years]	[%]			
8							
9							
10							
11							
12							
13							
ISO-I							
	Standard office equipment	38466,44136	5	100,00%	100,00%		
	Data recording and playback facilities	7600	3	100,00%	100,00%		
	None	0	0	0,00%	100,00%		

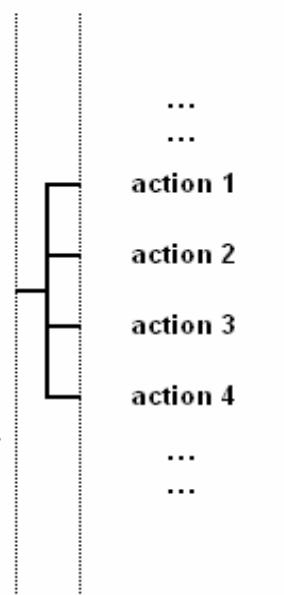
el calculations. This

› a different type of

[days]	[mandays]	[amount]	
5	1	0 €	7 181
10	10		
5	10	0 €	71 80

-Infrastructure & Equipment / R - Non-effort Elements / S

Actions



	External
ADM	
[mandays]	<input type="text" value=""/> [mandays] <input type="button" value="▼"/>

3

3

TRAINER					
Internal		External			
Trainers	total	No of courses	Course fee	Total	
[number]	[mandays]	[number]	<input type="text" value=""/> [fee] <input type="button" value="▼"/>	[fee]	[amount]
> <number>	0	<number>	<number>	0	
> <number>	0	<number>	<number>	0	
2	10	<number>	<number>	0	
<number>	0	<number>	<number>	0	

%	Cost
---	------

99 €

272 €

45 000 €

domestic				
trainees or trainers	accum. duration	mission cost	travel cost	
[number]	[mandays]	[per day]	[person]	
		0		
		0		
		0		

%	Cost
---	------

44 239 €

11 284 €

0 €

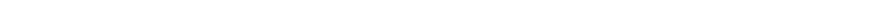
0 €

Y	total costs per implementation [amount] p.a.f
	0 €
	0 €

13,20	10	3	
300 €	120 €	90 €	
20,00 %	20,00 %	20,00 %	
360,00 €	144,00 €	108,00 €	
4 770 €	1 440 €	540 €	1 800 €

Year	Year
1	2
	54 990 €

Equipment / R - Non-effort Elements / Summary / Charts /    

structure

%	Standard office equipment	Depreciaiton	7 693,29 €	7 693,29
%		Interest	2 077,19 €	1 615,59
%	Data recording and playback facilities	Depreciaiton	2 533,33 €	2 533,33
%		Interest	380,00 €	228,00
%	None	Depreciaiton	0,00 €	0,00 €
		Interest	0,00 €	0,00 €