

# SMS Cost Model Demonstrator v1.0

## 1. Model Structure

The model consists of two basic parts - the model input and the model output.

The model input part consists of a group of Excel sheets that require the user to provide information includes such parameters as inflation, daily rates for the different kinds of :

The model output part consist of a group of Excel sheets that represent the results of costs, for example training costs or Infrastructure costs.

### 1.1. Model Input

In this model demonstrator the model input is represented by three sheets: Global \ ISO-I and ISO-O.

The Global Variables requires the user to input the following general financial parameters: daily rates for different types of staff, overhead rate, annual effort cost increase, inflation, weighted average cost of capital. Detailed definitions of all these parameters is given in model documentation.

To facilitate data collection and cost estimation the SMS is broken down into procedures. For the purposes of this demonstrator only the Investigation of Safety Occurrence (ISO) procedure is presented. Each procedure is further broken down into pairs: the procedure implementation (in our case this is ISO-I) and procedure operation (ISO-O).

The implementation subpart of each procedure concerns costs with an organisation incur during the initial deployment of the procedure. The implementation of each procedure is considered to be a one-off work. On the other hand, the operation subpart comes into play once the procedure is well established into the organisation. Generally it is considered to be a repeatable process extending throughout the procedure lifetime.

Each of these subparts is further divided into steps and each step into actions. For the procedure implementation is divided into: Procedure Design, Procedure Coordination, Procedure Approval and Procedure Initiation. The procedure operation consists of Procedure execution, Procedure Output Approval and Procedure Completion. For each of these actions are defined. For example the Procedure coordination contains the following actions: Internal coordination and Coordination with National Supervisory Authority (NSA). As each procedure is usually procedure specific, and even though some standard actions are provided in the model, user input is required to supply a full set of actions to the model.

In each procedure four major groups of cost factors have been identified: Human effort, Training, Infrastructure and Equipment and Non - Effort Elements. Let's take a look at these:

### ***Human Effort***

The Human Effort table consists, on the left side, of a list of actions relevant for each procedure step. User is required to complement or replace the standard actions provided considering the specifics of its own organization. On the right hand side the user is required to provide the human effort spent on each action, considering the relevant type of participating staff. For the internal effort mandays should be provided. For the external effort, the user has the flexible choice between mandays or amount (euros), depending on what data is available. The drop-down menu on the table header should be used, to indicate what type of data is provided.

### ***Training***

The Training section consists of four tables : Training courses, Training infrastructure, Training mission costs and other Non-effort elements.

The Training courses table requires input on human effort spent on procedure training, considering the different types of staff. Courses names, course duration and number of trainees/trainers for each course should be provided. Like in the previous section, for external training, to have both human effort or fee as an input. The user should provide the correct measure using the dropdown menu.

In Training infrastructure the name of each infrastructure element has to be provided. Additional required parameters are gross balance value, expected operating percentage for SMS purposes. Explanations on each is given in the model documentation.

In the Mission costs table, the same list of courses as in the Training courses table is provided. The required input consists of the course duration, number of trainees, training cost per person as well as the mission costs per day. Distinction is made between domestic missions and missions abroad, as the related expenses could be very different.

In the last training table additional elements not related to these mentioned above are provided. Training materials are normally listed in this table. The single price, quantity and frequency of use are the required parameters.

### ***Infrastructure and Equipment***

The Infrastructure and Equipment tables list all infrastructure elements or equipment except those needed for training purposes. The infrastructure and equipment needed for training purposes is included in the Training section. Again the gross balance value, expected operating life and percentage used for SMS purposes shall be provided. The element which is most frequently present in this table is usually "Standard office equipment".

## ***Non - Effort Elements***

This table includes all expenses that have not been listed in the sections above. The each, quantity and frequency are the parameters on the basis of which calculations are

## 1.2. Model Output

The model output consists of a number of sheets, each providing details about different types of expenses.

***R - Human Effort*** - summary result sheet on the human effort spent.

***R - Training*** - summary sheet on the training costs.

***R - Infrastructure and Equipment*** - Summary sheet on the expenses related to infrastructure.

***R - Non-effort elements*** . Summary sheet on all non-effort elements.

The ***Summary*** and ***Charts*** sheets provide generalised results in numerical and graphical form.

User is not required to provide any information in the model output part with the exception of the R-Infrastructure and Equipment page, where the user must choose between two methods of calculation: the accounting method and the averages method. For more details on the methods of calculation, please consult the model documentation. The Update Data button is used to force model calculations, but it has been disabled for the purpose of this demonstration.

provide various information on a number of parameters that make the basis for model staff, mandays spent on particular type of activity etc.

of the model calculations. Each output sheet is designed to give a detailed insight into

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	OTC [mandays]	OTC [mandays]	OTC [mandays]	OTC [mandays]	OTC [mandays]
<b>Total Human Effort [single operation]</b>	12,125	2,5	2,25	6	1,25
<b>Number of operation per year</b>	10	10	10	10	10
<b>Grand Total Human Effort</b>	121,25	25	22,5	60	12,5

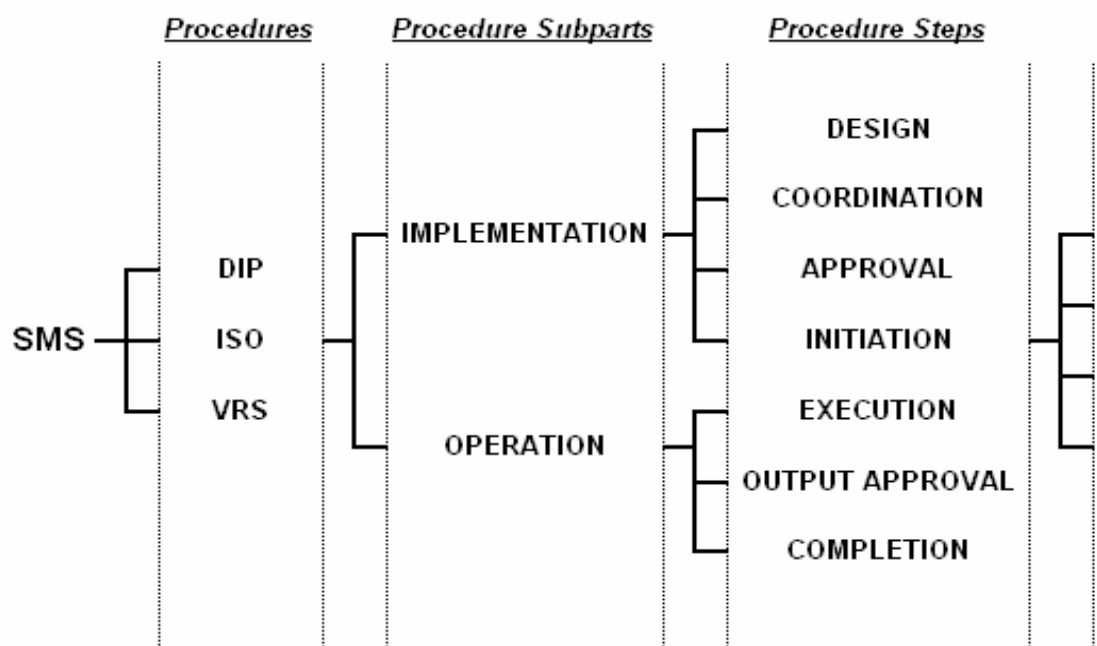
MODEL INPUT

Help Global Variables ISO-I ISO-O R - Human effort R - Training R - Infrastr

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Human Effort							
<b>Procedure Design</b>		<b>Internal</b>					
		SAF [mandays]	OPS [mandays]	ENG [mandays]	MAN [mandays]	ANC [mandays]	AD [mandays]
	1	Review applicable regulatory requirements					5
	2	Review guidance material and available best practices					7
		Review existing in-house					

Training						
Training courses						
	course duration [days]	SAF		OPS		
		trainees [number]	total [mandays]	trainees [number]	total [mandays]	
1	BSARR 2 training	<number>	0	<number>		
2	Occurrence investigation course - SAF	5	12	60	<number>	
3	Occurrence investigation course - OPS/INT	0.25	<number>	0	400	107
4	Occurrence analysis methods - SAF	0.5	12	6	<number>	

Training infrastructure						
		Gross balance value [amount]	Expected operating life [years]	Quantity (% for SMS purposes) [%]		
1	Standard office equipment- PC	1 379 €	15	2,78%		
2	Standard office equipment- 6 PCs, presentation multimedia	8 510 €	5	2,78%		
3	Venue	39 390 194 €	40	0,02%		4

Training cost - missions						
	total course(s) duration [days]	abroad				train tr [person]
		trainees [number]	accum. mission duration [mandays]	mission cost [per day]	travel cost [person]	
1	BSARR 2 training		0			
2	Occurrence investigation course - SAF	10	2	20	35	465
3	Occurrence investigation course - OPS/INT		0			

Infrastructure and Equipment						
		Gross balance value [amount]	Expected operating life [years]	Quantity (% for SMS purposes) [%]		
1	Standard office equipment	39 499 €	5	100,00%		4
2	Data recording and playback facilities	7 600 €	3	100,00%		1
3	None		0			
4	None		0			

## Non-Effort Elements

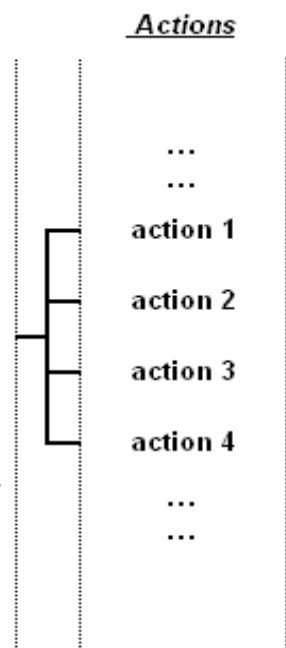


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[days]	[mandays]	[amount]	
5	1	0 €	7 181
10	10	0 €	71 801

-Infrastructure & Equipment / R - Non-effort Elements / Su



	<b>External</b>
ADM [mandays]	[mandays]
	[mandays] [amount]

3

3

TRAINER					
Internal			External		
f	Trainers	total	No of	Course	Total
s			courses	fee	
d	[number]	[mandays]	[number]	[fee]	[count]
				[fee] [mandays]	
>	<number>	0	<number>	<number>	0
>	<number>	0	<number>	<number>	0
	2	10	<number>	<number>	0
	<number>	0	<number>	<number>	0

%	Cost
)	

58 €

272 €

45 881 €

domestic			
t	trainees or trainers	accum. mission duration	mission cost
	[number]	[mandays]	[per day]
			[person]

0

0

0

%	Cost
)	

44 238 €

8 284 €

0 €

0 €



0.6

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0.6

Year	Year
1	2
54 990 €	

N	O	P	Q	R	S
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Year	Year
1	2

%	Standard office equipment	Depreciation	7 693,29 €	7 693,29
		Interest	2 077,19 €	1 615,59
%	Data recording and playback facilities	Depreciation	2 533,33 €	2 533,33
		Interest	380,00 €	228,00
%	None	Depreciation	0,00 €	0,00
		Interest	0,00 €	0,00